

| Service | Service Area | Proposals | Proposal for 2020/21 £m | FTE Impact 2020/21 |
|--|--|--|-------------------------------|--------------------------|
| Environment Housing & Leisure | Waste | Reduced recycling costs and avoidance of operational costs | 100 | 0 |
| | GF Housing | Increase charges to the Trading Company | 5 | 0 |
| | | Loan interest from Aurora Properties (Sales) Ltd | 230 | 0 |
| | | Income arising from the project management of HIF projects | 25 | 0 |
| Contractual Changes Sub Total | | | 360 | 0 |
| Health, Education, Care & Safeguarding | School Improvement | Cease the use of School Development Partners | 28 | 0 |
| Expenditure Reduction Sub Total | | | 28 | 0 |
| Commissioning & Asset Management | Facilities & Fair Access | Increase the charge of the SLA to schools | 100 | 0 |
| Income Growth Sub Total | | | 100 | 0 |
| Commissioning & Asset Management | Commissioning Service & Strategic Property | Changes to service provision within Commissioning Service & Strategic Property | 67 | 1.6 |
| Staffing Reduction Sub Total | | | 67 | 1.6 |
| Resources | Central Items | Reduction of interest costs through effective Treasury Management | 250 | 0 |
| Corporate Changes Sub Total | | | 250 | 0 |
| 2020/21 Efficiency Savings Grand Total | | | 805 | 1.6 |